

# PfMP<sup>®</sup> Certification Training

## Module 1: Introduction to Portfolio Management

- Fundamentals of portfolio management
- Portfolio vs Program vs Project
- Role of Portfolio Manager
- Strategic alignment and value delivery
- Framework by Project Management Institute

## Module 2: Portfolio Strategic Alignment

- Aligning portfolio with organizational strategy
- Vision, mission, and strategic objectives
- Portfolio roadmap development
- Investment decision frameworks
- Benefits realization approach

## Module 3: Portfolio Governance

- Governance structures and frameworks
- Policy development and compliance
- Decision-making models
- Portfolio oversight and control
- Risk governance

## Module 4: Portfolio Performance Management

- Defining portfolio KPIs and metrics
- Performance monitoring and reporting
- Value tracking and optimization
- Dashboard and reporting techniques
- Continuous performance improvement

## Module 5: Portfolio Risk Management

- Identifying portfolio-level risks
- Risk analysis and prioritization
- Risk mitigation strategies
- Managing interdependencies
- Uncertainty management

## **Module 6: Portfolio Communication Management**

- Stakeholder identification and analysis
- Communication strategies at portfolio level
- Executive reporting and dashboards
- Managing stakeholder expectations
- Transparency and governance communication

## **Module 7: Portfolio Resource Management**

- Resource allocation across projects/programs
- Capacity planning
- Resource optimization techniques
- Managing constraints and conflicts
- Talent and capability planning

## **Module 8: Portfolio Financial Management**

- Budgeting and financial planning
- Investment prioritization
- Cost-benefit analysis
- Financial performance tracking
- ROI and value realization

## **Module 9: Portfolio Lifecycle Management**

- Portfolio creation and structuring
- Prioritization and selection techniques
- Balancing portfolio components
- Portfolio optimization
- Portfolio closure and transition

## **Module 10: Agile & Hybrid Portfolio Management**

- Agile portfolio concepts
- Lean portfolio management
- Hybrid portfolio environments
- Adaptive planning and governance
- Scaling Agile across portfolios

## **Module 11: Leadership & Stakeholder Management**

- Executive leadership in portfolio management
- Influencing senior stakeholders
- Change management at strategic level

- Conflict resolution and negotiation
- Building high-performing teams

### **Module 12: Tools & Techniques for Portfolio Management**

- Portfolio dashboards and reporting tools
- Prioritization models (scoring, ranking)
- Financial modeling tools
- Risk assessment frameworks
- Data-driven decision-making tools

### **Module 13: Exam Preparation & Practice**

- PfMP exam structure and format
- Key concept revision
- Scenario-based questions
- Case study discussions
- Exam strategies and time management

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